

# The Aerospace Maintenance And Regeneration Center



#### ...A Diamond in the Desert

Issue 2 Sept 5, 2003





**Colonel Lourdes Castillo** AMARC commander

Last week the Air Force Materiel Command (AFMC) held its annual summer Commander's conference. This year's event was special, as we had the opportunity to say farewell to our outgoing commander, Gen. Les Lyles, and welcome Gen. Gregory Martin, former commander of U.S. Air Forces in Europe.

Gen. Lyles' retirement marked the end of a highly successful military career where he served in several key leadership positions at Wright Patterson Air Force Base, Ohio, Los Angeles Air Station, California, Ogden Air Logistics Center, Utah, and the Pentagon, among others.

After assuming command, Gen. Martin took the time to share some of his views and expectations with the command's leadership.

First off, he hopes to capitalize on this opportunity to reconnect AFMC with the Office of the Assistant Secretary of the Air Force for Acquisition to provide energy, credibility, and improvement to acquisition cycle times. Improving the speed and delivery of the latest science and technology to our weapons systems will be his focus as he continues Gen. Lyles' legacy of creating an expeditionary culture and mindset within the Command.

Among many other important issues, he addressed the role of Air Force civil-

"Air Force civilians need to know that we count on and rely upon them in accomplishing the mission," he said. "We need to care about them just like we care about our officers and enlisted personnel. The General expects Air Force civilians to hold themselves account-

### **AMARC** capabilities demonstrated

**By Patrick Mulloy** AMARC Director of Maintenance

The Vice Commander of the Ogden Air Logistics Center, Brig. Gen. Denny Eakle, visited AMARC Aug. 12 providing AMARC the opportunity to present an overview of its mission and capabilities and to showcase the essential role it plays as part of the DoD's Depot Maintenance infrastruc-

AMARC, the general was surprised to find that this center's capabilities extend well beyond just storing aircraft and reclaiming parts. Although she was aware of the depot-level inspections, repairs and modifications that AMARC was performing as part of the A-10 SLEP 1 (structural life extension program, formerly known as "Hog-up"), she was impressed to learn first-hand about the large variety of trainer, fighter and cargo aircraft that AMARC has placed back into service in recent years.

On a flightline tour of AMARC, Brig.Gen Eakle was able to witness the extent of the work that is accomplished in regenerating an F-4E for the Full Scale Aerial Target program.

This regeneration process requires an average of over 5,000 work-hours with AMARC employees performing the depot operations of inspections, modifications and repair prior to delivering the aircraft to a contractor in Mojave, Calif.

able—to know the rules. "Everyone should do their part to learn, to serve, to succeed!"

"We need to ensure Air Force civilians understand the organization's goals so that when combined with proper training, guidance, and resources, they can perform to expectations. Our Air Force civilians trust we do the right things; this trust must never be violated."

General Martin also believes in critiquing performance as it relates to the behavior, not the person, so everyone in the organization can be successful.



Bill Hedrick explains the Pneudraulic's shop programs to Brig. Gen. Eakle.

Also on site, and postured for delivery, was the last of the 28 Peacegate F-16s, formerly owned by Pakistan, that were regenerated for use by the U.S. Air Force and

In the A-10 wing shop, AMARC technicians demonstrated an efficient process for performing the essential repairs and modifications needed for the A-10 SLEP 1 wings. A tour of the wing shop highlighted how AMARC was implementing lean production concepts to continuously improve the repair process and to reduce the production flow times.

An alignment fixture for line-boring wing attach fittings was demonstrated—this procedure reduces the necessary operation time by six and one-half hours.

The AMARC maintenance shelter, a prominent landscape fixture here, was alive with activity as AMARC and Lockheed-Mar-

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"We must always face all issues with a winning attitude. But, we need to know the rules and plan ahead in order to win."

Lastly, as a warfighter and beneficiary of AFMC's work, most recently in major support roles for two major conflicts, he commended AFMC for the on-time support to the men and women on the front lines. Gen. Martin, as part of his AFMC introduction, will soon be visiting our center to learn more about our people, mission, and concerns in order to improve capabilities.

**AMARC** Sept 5, 2003

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tin personnel were actively engaged in the processes of inspecting, repairing and modifying operational A-10 aircraft belonging to a variety of active duty units.

Brig. Gen. Eakle was shown how the A-10 SLEP 1 program is progressing and how AMARC is accomplishing other structural repairs on cracked and corroded areas of the aircraft.

Pneudraulics employees demonstrated how AMARC's skilled personnel are utilized to support customer requirements and help solve temporary Air Logistics Center capacity or capability shortfalls.

They showed off pristine refurbished T-37 main landing gear struts which had recently been reclaimed and restored to a serviceable condition for the units at Randolph Air Force Base, Texas.

#### C-9A flies its last mission

The C-9A Nightingale embarked on the 375th Airlift Wing's last flight, landing at Davis-Monthan Air Force Base, bound for long term storage at the Aerospace Maintenance and Regeneration Center, Aug. 20. C-9A, known as the 'Cadillac' of aero medical

The avionics shop, where AMARC retains the bench check, test and repair capability for over 4,000 different electric, electronic, avionic and instrument items was also incorporated into the general's tour of the Center.

A tour well worth taking which provided the Ogden Air Logistics vice commander a better understanding of the essential depot maintenance role AMARC plays for not only the Air Force, but for the other services and foreign military sales customers, as well.

AMARC successfully demonstrated its ability to provide a wide range of time-critical partnering solutions to support our customers' needs. Although AMARC does not compete with the Air Logistics Centers and Naval Aviation Depots for workload, its services can be used to find cost-effective solutions to temporary shortages of capacity and capability for inspection, test, modification and repair of aircraft, aircraft engines and commodities.

evacuation, and the service it provides have been partners in care for 32 years.

The nightingale served as a constant symbol of hope, care and relief to service members at home and abroad in times of trouble and peace. As that great partnership passes into history its proud heritage will carry on.

## **AFMC** receives parting words from Commander

By Gen. Lester Lyles

Retired United States Air Force

We have all wished at some point that time could stand still. How great it would be if we could enjoy just a little longer a child's innocent and funny remark, a colleague's surprise at some good fortune or the company of a friend who will be moving far away.

That is what it's like for me as I step down as Commander of Air Force Materiel Command and retire from the United States Air Force.

All of you who do the work of this great organization we call AFMC have made it difficult to depart. I wish I could have just a little more time to shake hands and personally thank every one of this command's 82,000 men and women.

When I began wearing a fourth star, I

~ 'Words' page 3



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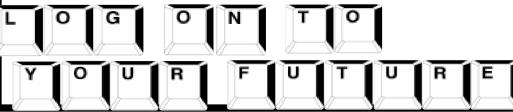


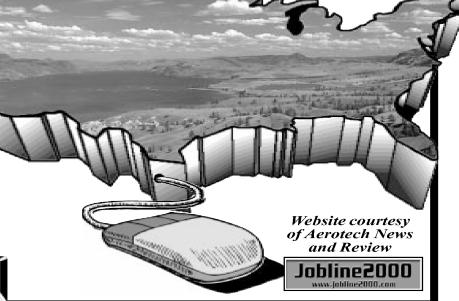
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#### ~ From 'words' page 2

found it came with a lot of "accessories." People do things for you without being asked.

You get invited to some great events, where you meet incredibly interesting and accomplished people. And for some reason, everybody you meet is especially polite!

Well, that's nice, of course, but it's not what really matters most. What I have appreciated above all is my relationship with you who are AFMC.

I have met some tremendous people with expertise in an amazing number of disciplines and positions on whom I relied for information, analysis and recommendations in making crucial decisions.

I have seen people latch on to tough problems like bulldogs and thrash out solutions. I have observed people showing remarkable consideration of their colleagues, and families making great sacrifices as their loved ones traveled to support the mission.

When I assumed command of AFMC three and a half years ago, I was impressed with how much the command was accomplishing. Its concept of cradle-to-grave service for everything we create for the Air Force had come a long way since the command's inception in 1992.

As our military commitments expanded,

you stepped up to the challenge of supporting our warfighters in Bosnia, Kosovo and locations around the world.

Yet even as demands increased and manpower stretched thin, you executed the difficult business of closing two bases and transitioning another to Air Force Space Command

We also undertook logistics and sustainment improvements, sought to elevate quality of life for all AFMC people, advocated for stronger support of science and technology, and tackled tough challenges in the acquisition arena

Our operational tempo, like that of the rest of the Air Force, remained high.

Rather than standing still, time sped up for us on Sept. 11, 2001, and it has been accelerating ever since. I began this command in one era, and find I'm ending it in another.

It is not clear if the world has changed forever, as some have suggested-the world is always changing.

I do know the challenges this nation faced post 9/11, and will continue to confront for the foreseeable future, are unprecedented. And these have focused the military, the Air Force and AFMC on the need to transform at a rapid pace. The AFMC mission is absolutely vital to the success of the Air Force, and to that end, we have embraced numerous initiatives in a

continuing journey to provide the world's best warfighters the world's best support.

If there is one thing I hope I have done well, it is to have been of service to the people of AFMC in a significant way. A commander must lead, but I have always believed it equally important that a commander know how to serve those he leads.

Let me just say by way of goodbye that I cannot imagine any finer assignment to close out my Air Force career than serving all of you who make AFMC what it is!

I admire your dedication and resourcefulness in providing our nation's warfighters everything they need to root out tyrants and terrorists, deliver humanitarian aid, advance democracy, and protect our nation, our interests and our liberty.

I know you will continue, under Gen. "Speedy" Martin, to advance in service to the warfighter, to our nation, and to each other. He brings a warfighter's operational perspective, as well as great intelligence and an infectious enthusiasm for the command's mission.

I am pleased AFMC will have this superb leader's stewardship as it works through transformation and reaches new heights. Good luck, and may God bless all of you, as Mina and I have been blessed to be proud members of this AFMC family.



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